

Francesca Salvemini

Francesca Salvemini has been a Member of ARERA, the Italian Regulatory Authority for Energy, Networks and Environment, since 1 January 2026.

Before taking up this position, she was Head of the Technical Secretariat to the Ministry of the Environment and Energy Security. She was also a member of the Italian Climate Fund Steering Committee, the European Critical Raw Materials and Strategic Projects Board, and represented the Ministry on the Bioeconomy Coordination Committee and the Green BTP Committee. She held senior positions in public-sector companies, including Sogin and the Energy Markets Operator (GME). She also served as Director of the Energy Policy Observatory at the Luigi Einaudi Foundation. Between 2001 and 2003, she worked in the Technical Secretariat of the Minister for Productive Activities as Adviser on energy and European affairs. In 1997, she contributed to the establishment of the Italian Regulatory Authority for Electricity and Gas, serving in several roles and participating in the creation of the Council of European Energy Regulators (CEER). From 1995 to 1997, she worked in the Cabinet of European Commissioner Mario Monti, dealing with infringements concerning the free movement of goods, services and capital, as well as competition and State aid. During this period, she contributed to the drafting of the first electricity and gas market liberalisation directives. From 1992 to 1995, she worked in the Legal Department of Telespazio S.p.A., specialising in international contracts for the launch of telecommunications satellites. During the same period, she also served as a Teaching Assistant in International Organisations at Sapienza University of Rome (Faculty of Political Science) and in European Community Law at LUISS University (Faculty of Law).

From 1986 to 1991, she graduated in Political Science (International Relations) from Sapienza University of Rome, obtaining 110/110 with honours.

She is the author of numerous articles published in specialist journals, including *Energia RIE-Bologna; Formiche; Technology Review* and *Quaderni di Italiani Europei*. She also contributed to the "Economics and Finance Lexicon" project of the Treccani Encyclopedia.

She has lectured on Environmental Sustainability of Energy Sources in the SAFE Master's programme and on the second-level Master's programme in Antitrust and Market Regulation at the University of Rome Tor Vergata, Faculty of Economics.